

**CITY OF CONCORD
ENTERPRISE FUNDS
FOR THE YEAR ENDING JUNE 30, 2006**

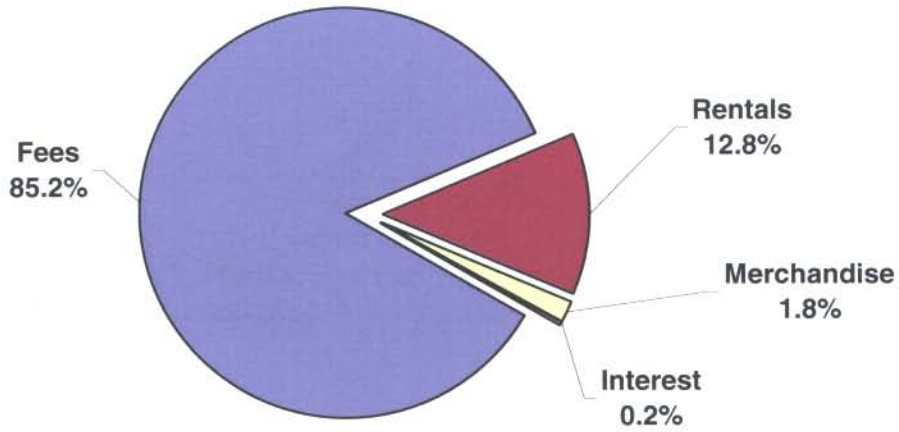
Enterprise Funds are used to account for the City Of Concord operations that are financed and operated like private business enterprises. Use of this type of fund permits user charges to finance or recover the costs, including depreciation, of providing the enterprise's services to the general public on a continuing basis. Enterprise funds include:

Golf Course Fund – To account for activities associated with the development, operations, and maintenance of the Diablo Creek Golf Course.

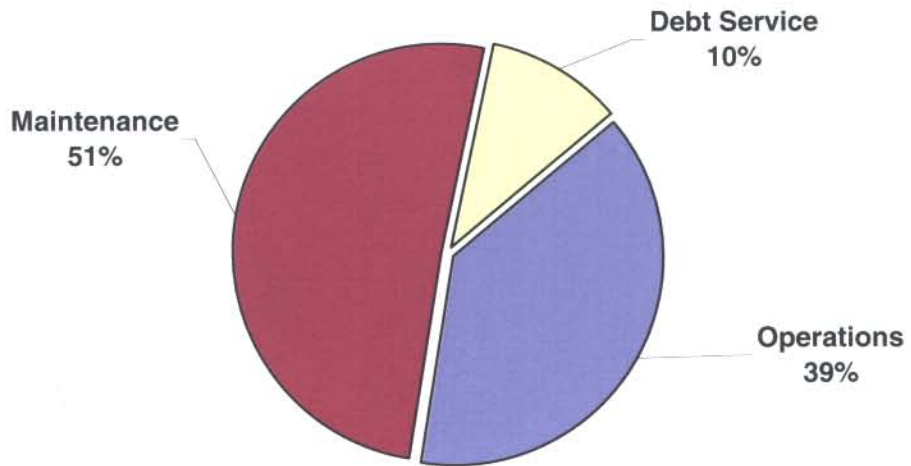
Sewer Fund – Accounts for activities pertaining to sewage transmission and treatment.

**City of Concord
Golf Course
Revenues and Expenses
For the Year Ending June 30, 2006**

Revenue by Source



Expenses by Program



**City of Concord
Golf Course
Ten Year Projection
For the Year Ending June 30, 2006**

	Fee Inc. <u>2005-06</u>	<u>2006-07</u>	Fee Inc. <u>2007-08</u>	<u>2008-09</u>	Fee Inc. <u>2009-10</u>	<u>2010-11</u>	Fee Inc. <u>2011-12</u>	<u>2012-13</u>	Fee Inc. <u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ -	\$ 209,148	\$ 248,719	\$ 346,786	\$ 512,970	\$ 480,936	\$ 487,402	\$ 619,763	\$ 592,491	\$ 595,235
Add Revenues:										
Fees	1,927,446	1,927,446	2,101,434	2,101,434	2,230,736	2,230,736	2,300,220	2,300,220	2,384,842	2,384,842
Rentals	289,001	292,880	305,060	309,175	321,808	329,084	342,482	347,204	361,322	366,331
Merchandise Sales	41,576	43,339	44,639	45,979	47,364	48,785	50,259	51,767	53,320	54,919
Interest	3,091	4,278	6,800	10,058	11,730	11,888	15,116	14,451	14,518	13,284
Total Revenues	<u>2,261,114</u>	<u>2,267,943</u>	<u>2,457,933</u>	<u>2,466,646</u>	<u>2,611,638</u>	<u>2,620,493</u>	<u>2,708,077</u>	<u>2,713,642</u>	<u>2,814,002</u>	<u>2,819,376</u>
Operating Expenditures										
Operations	791,127	897,351	924,516	952,833	981,787	1,012,007	1,042,894	1,077,006	1,113,879	1,138,089
Maintenance	1,045,531	1,080,607	1,106,389	1,132,704	1,158,410	1,185,154	1,213,024	1,242,813	1,274,164	1,307,133
Debt Service	215,308	211,939	213,535	214,926	216,043	216,866	119,798	221,095	223,215	224,725
Total Expenditures	<u>2,051,966</u>	<u>2,189,897</u>	<u>2,244,440</u>	<u>2,300,463</u>	<u>2,356,240</u>	<u>2,414,027</u>	<u>2,375,716</u>	<u>2,540,914</u>	<u>2,611,258</u>	<u>2,669,947</u>
Net Income (Loss)	209,148	78,046	213,493	166,183	255,398	206,466	332,361	172,728	202,744	149,429
10 % Contingency Reserves	<u>183,666</u>	<u>197,796</u>	<u>203,091</u>	<u>208,554</u>	<u>214,020</u>	<u>219,716</u>	<u>225,592</u>	<u>231,982</u>	<u>238,804</u>	<u>244,522</u>
Less Capital Expenses:										
Projects		38,475	115,425		287,432					
Capital Projects Reserve						200,000	200,000	200,000	200,000	200,000
Total Capital Expenses		<u>38,475</u>	<u>115,425</u>		<u>287,432</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Fund Balance 6/30	<u>\$ 25,482</u>	<u>\$ 50,923</u>	<u>\$ 143,696</u>	<u>\$ 304,416</u>	<u>\$ 266,916</u>	<u>\$ 267,685</u>	<u>\$ 394,171</u>	<u>\$ 360,509</u>	<u>\$ 356,430</u>	<u>\$ 300,142</u>

Notes:

Meets all standards contained in the Budget and Fiscal Policies adopted by the Council. This policy can be found on page 40.

Revenues:

Fees increases proposed for the years indicated based on a market study done by staff and Head Golf Professional.

Operating Expenditures:

Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.

Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases.

Employee post-retirement health expenses includes adjustment for GASB Statement No. 45.

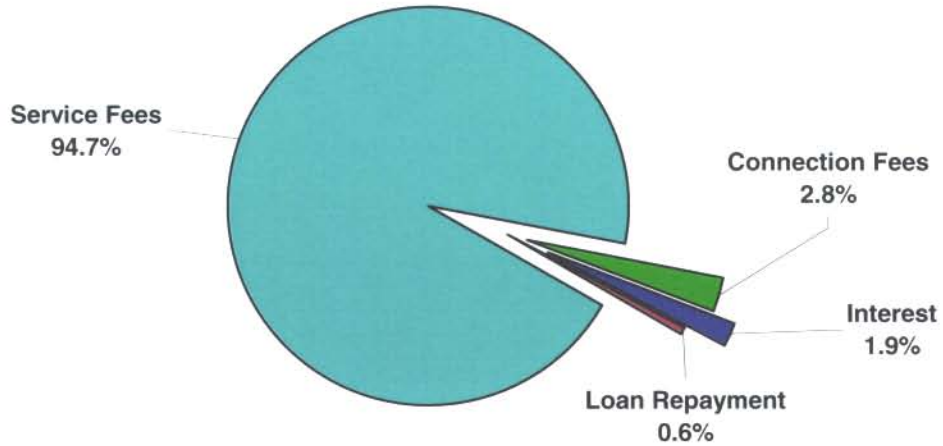
Non-labor operating expenditures for FY 2006 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.

Operating expenditures include internal service fund charges for vehicles, computer and office equipment, buildings, workers' compensation and risk liability.

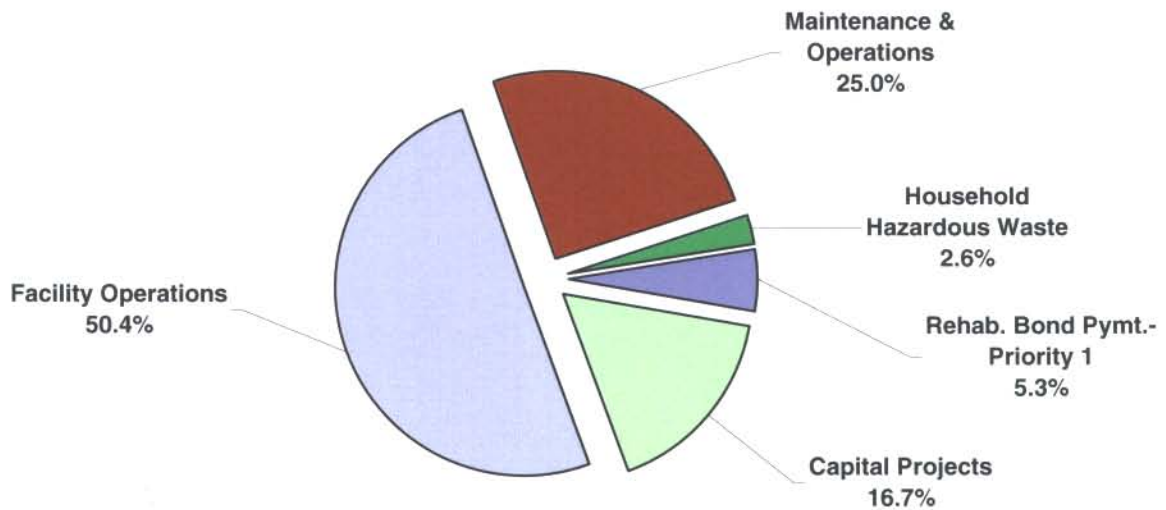
Debt Service engendered by parking lot expansion, entry-way landscaping, new irrigation system, and cart path, greens and bathroom rehabilitation.

**City of Concord
Sewer Enterprise
Revenues and Expenses
For the Year Ending June 30, 2006**

Revenues by Source



Expenses by Program



**Sewer Enterprise
Twenty Year Projection
For the Year Ending June 30, 2006**

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	Fee Inc \$24 <u>2005-06</u>	<u>2006-07</u>	Fee Inc \$30 <u>2007-08</u>	<u>2008-09</u>	Fee Inc \$30 <u>2009-10</u>	<u>2010-11</u>	Fee Inc \$30 <u>2011-12</u>	<u>2012-13</u>	Fee Inc \$30 <u>2013-14</u>	<u>2014-15</u>
Fund Balance 7/01	\$ 10,322,557	\$10,167,473	\$ 9,456,684	\$ 9,788,902	\$ 8,713,798	\$ 8,771,961	\$ 8,127,903	\$ 8,589,620	\$ 8,350,452	\$ 8,190,549
Add Revenues:		0								
Sewer Service Fees	14,916,743	14,946,577	16,676,470	16,709,823	18,443,243	18,480,129	20,217,089	20,257,524	21,998,039	22,042,035
Sewer Connection Fees	437,091	450,204	463,710	477,621	491,950	506,708	521,910	537,567	553,694	570,305
Interest	302,808	337,516	331,005	362,798	426,482	412,192	407,744	413,173	403,439	376,888
Loan Repayment	100,000	100,000	100,000	100,000	100,000	100,000		0	0	0
Total Revenues	<u>15,756,643</u>	<u>15,834,297</u>	<u>17,571,185</u>	<u>17,650,242</u>	<u>19,461,674</u>	<u>19,499,029</u>	<u>21,146,744</u>	<u>21,208,263</u>	<u>22,955,172</u>	<u>22,989,227</u>
Less Expenditures:										
Maintenance & Operations	3,921,885	4,043,879	4,167,475	4,297,048	4,424,286	4,559,163	4,697,507	4,843,518	4,998,635	5,124,598
Animal Control Notes Payable	250,000	250,000	250,836					0	0	0
Household Hazardous Waste	403,810	411,887	420,124	428,527	437,097	445,839	454,756	463,851	487,321	501,941
Capital Facility Reserve	0	0	0	0	0	0	0	0	0	0
Rehab Bond Payment-Priority 1	833,226	836,530	834,638	832,650	834,655	835,126	834,186	836,776	833,070	833,189
Rehab Bond Payment-Priority 2				1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000
Rehab Bond Payment-Priority 3									860,000	860,000
Rehab Bond Payment-Priority 4										
Payment to CCCSD:										
Operations	7,890,000	8,419,000	8,911,000	9,352,000	9,817,000	10,334,000	10,649,000	11,170,801	11,718,170	12,292,361
Total Appropriations	<u>13,298,921</u>	<u>13,961,296</u>	<u>14,584,073</u>	<u>15,996,225</u>	<u>16,599,038</u>	<u>17,260,128</u>	<u>17,721,449</u>	<u>18,400,946</u>	<u>19,983,196</u>	<u>20,698,089</u>
Net Income(Loss)	2,457,722	1,873,001	2,987,112	1,654,017	2,862,636	2,238,901	3,425,295	2,807,317	2,971,975	2,291,139
10% Contingency Reserves	<u>1,181,189</u>	<u>1,246,288</u>	<u>1,307,847</u>	<u>1,364,905</u>	<u>1,424,129</u>	<u>1,489,316</u>	<u>1,534,651</u>	<u>1,601,432</u>	<u>1,671,681</u>	<u>1,741,696</u>
Reserve for Capital Projects:										
City Projects	132,806	136,790	140,894	145,121	149,474	153,959	158,577	163,335	168,234	173,281
Capital Facility Contingency	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
CCCSD Capital Projects	2,280,000	2,247,000	2,314,000	2,384,000	2,455,000	2,529,000	2,605,000	2,683,150	2,763,645	2,846,554
Total Capital Projects	<u>2,612,806</u>	<u>2,583,790</u>	<u>2,654,894</u>	<u>2,729,121</u>	<u>2,804,474</u>	<u>2,882,959</u>	<u>2,963,577</u>	<u>3,046,485</u>	<u>3,131,879</u>	<u>3,219,835</u>
Fund Balance 6/30	<u>\$ 8,986,284</u>	<u>\$ 8,210,396</u>	<u>\$ 8,481,054</u>	<u>\$ 7,348,893</u>	<u>\$ 7,347,832</u>	<u>\$ 6,638,587</u>	<u>\$ 7,054,970</u>	<u>\$ 6,749,021</u>	<u>\$ 6,518,869</u>	<u>\$ 5,520,157</u>

Notes:

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 40.

Revenues:

Sewer service fees include a growth factor of .002.

Proposed rate increases required to finance a multi-million dollar three-phase sewer main rehabilitation project.

Expenditures:

Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.

Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases and post retirement health includes adjustment for GASB No. 45.

Non-labor operating expenditures for FY 2006 and the remainder of the 20-Year planning period, depending on the category, include increases between 2 and 3% for inflation.

Operating expenditures include internal service fund charges for vehicles, computer and office equipment, buildings, workers' compensation and liability.

Rehabilitation bond repayment per Bond Debt Service schedule including fiscal charges.

CCCSD operations payments based CCCSD's ten year assumptions of our share of costs with a CPI applied to Fiscal Year 2016 through Fiscal Year 2025: 3% Facility and 4.9% Operations.

Includes project costs as proposed in the CIP budget.

**Sewer Enterprise
Twenty Year Projection
For the Year Ending June 30, 2006**

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	Fee Inc \$36 <u>2015-16</u>	<u>2016-17</u>	Fee Inc \$36 <u>2017-18</u>	<u>2018-19</u>	Fee Inc \$36 <u>2019-20</u>	<u>2020-21</u>	Fee Inc \$36 <u>2021-22</u>	<u>2022-23</u>	Fee Inc \$36 <u>2023-24</u>	<u>2024-25</u>
Fund Balance 7/01	\$ 7,261,853	\$ 7,655,879	\$ 7,218,198	\$ 7,954,868	\$ 7,798,012	\$ 8,752,357	\$ 8,738,010	\$ 9,751,687	\$ 9,710,425	\$ 9,733,225
Add Revenues:										
Sewer Service Fees	24,126,119	24,174,371	26,262,720	26,315,245	28,407,876	28,464,691	30,561,621	30,622,744	32,723,990	32,789,438
Sewer Connection Fees	587,414	605,036	623,187	641,883	661,140	680,974	701,403	722,445	744,118	766,442
Interest	363,847	362,782	370,075	384,217	403,668	426,594	450,968	474,686	474,235	445,948
Loan Repayment	0	0	0	0	0	0	0	0	0	0
Total Revenues	<u>25,077,380</u>	<u>25,142,190</u>	<u>27,255,982</u>	<u>27,341,345</u>	<u>29,472,683</u>	<u>29,572,259</u>	<u>31,713,992</u>	<u>31,819,875</u>	<u>33,942,343</u>	<u>34,001,827</u>
Less Expenditures:										
Maintenance & Operations	5,278,336	5,436,686	5,599,787	5,767,781	5,940,814	6,119,039	6,302,610	6,491,688	6,686,439	6,887,032
Animal Control Notes Payable	0	0	0	0	0	0	0	0	0	0
Household Hazardous Waste	516,999	532,509	548,484	564,939	581,887	599,343	617,324	635,843	654,919	674,566
Capital Facility Reserve	0	0	0	0	0	0	0	0	0	0
Rehab Bond Payment-Priority 1	836,903	834,406	835,860	836,029	834,873	837,352	838,761	838,666	837,332	837,332
Rehab Bond Payment-Priority 2	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000	1,086,000
Rehab Bond Payment-Priority 3	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000	860,000
Rehab Bond Payment-Priority 4									848,000	848,000
Payment to CCCSD:										
Operations	12,894,686	13,526,526	14,189,326	14,884,603	15,613,948	16,379,032	17,181,604	18,023,503	18,906,654	19,833,080
Total Appropriations	<u>21,472,924</u>	<u>22,276,128</u>	<u>23,119,457</u>	<u>23,999,351</u>	<u>24,917,522</u>	<u>25,880,765</u>	<u>26,886,299</u>	<u>27,935,701</u>	<u>29,879,344</u>	<u>31,026,011</u>
NET INCOME(LOSS)	3,604,456	2,866,062	4,136,525	3,341,994	4,555,161	3,691,494	4,827,693	3,884,174	4,063,000	2,975,817
10% Contingency Reserves	<u>1,817,302</u>	<u>1,896,321</u>	<u>1,978,911</u>	<u>2,065,238</u>	<u>2,155,476</u>	<u>2,249,807</u>	<u>2,348,421</u>	<u>2,451,519</u>	<u>2,559,309</u>	<u>2,672,011</u>
Reserve for Capital Projects:										
City Projects	178,479	183,834	189,349	195,029	200,880	206,907	213,114	219,507	226,092	232,875
Capital Facility Contingency	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CCCSD Capital Projects	2,931,950	3,019,909	3,110,506	3,203,821	3,299,936	3,398,934	3,500,902	3,605,929	3,714,107	3,825,530
Total Capital Projects	<u>3,210,430</u>	<u>3,303,743</u>	<u>3,399,855</u>	<u>3,498,851</u>	<u>3,600,816</u>	<u>3,705,841</u>	<u>3,814,016</u>	<u>3,925,436</u>	<u>4,040,200</u>	<u>4,158,405</u>
Fund Balance 6/30	<u>\$ 5,838,577</u>	<u>\$ 5,321,877</u>	<u>\$ 5,975,957</u>	<u>\$ 5,732,774</u>	<u>\$ 6,596,881</u>	<u>\$ 6,488,203</u>	<u>\$ 7,403,266</u>	<u>\$ 7,258,906</u>	<u>\$ 7,173,916</u>	<u>\$ 5,878,625</u>