

**CITY OF CONCORD
INTERNAL SERVICE FUNDS
FOR THE YEAR ENDING JUNE 30, 2007**

Internal Service Funds are used to finance and account for goods and/or services provided by one City department to other City departments on a fee for service basis. The City of Concord has the following internal service funds:

Workers' Compensation Fund - Accounts for workers' compensation expenses.

Risk Management Fund - To account for the non-reimbursable portion of insurance claims and judgments.

Fleet Maintenance Replacement Fund - Accumulates resources to fund the operations and replacement of City licensed vehicles and motorized equipment.

Information Technology Replacement Fund - Accumulates resources to fund the operations and replacement of computers, software and office equipment used by City staff.

Building Maintenance Replacement Fund - Accumulates resources required to maintain City facilities. Also includes facility upkeep, repair and custodial services.

CITY OF CONCORD
 WORKERS' COMPENSATION (FUND 610)
 TEN-YEAR PROJECTION
 FOR THE YEAR ENDING JUNE 30, 2007

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 5,651,626	\$ 6,263,089	\$ 6,846,653	\$ 6,633,633	\$ 7,004,496	\$ 7,365,746	\$ 7,714,037	\$ 8,045,652	\$ 8,356,476	\$ 8,641,979
Add Revenues:										
Interest	204,921	225,475	280,006	338,735	356,591	373,897	390,480	406,149	420,694	433,881
Service Fees	1,908,543	1,988,705	2,048,370	2,109,821	2,173,111	2,238,305	2,305,453	2,374,611	2,445,853	2,519,228
Total Revenue	<u>2,113,464</u>	<u>2,214,180</u>	<u>2,328,376</u>	<u>2,448,556</u>	<u>2,529,702</u>	<u>2,612,202</u>	<u>2,695,933</u>	<u>2,780,760</u>	<u>2,866,547</u>	<u>2,953,109</u>
Less Appropriations:										
Operations	155,530	160,196	165,002	169,952	175,050	180,302	185,711	191,282	197,021	202,931
Med. Benefits/Pmts.	1,144,591	1,262,484	1,362,220	1,437,142	1,516,185	1,599,575	1,687,552	1,780,367	1,878,287	1,981,593
Insurance	201,880	207,936	214,174	220,599	227,217	234,034	241,055	248,287	255,736	263,408
Total Appropriations	<u>1,502,001</u>	<u>1,630,616</u>	<u>1,741,396</u>	<u>1,827,693</u>	<u>1,918,452</u>	<u>2,013,911</u>	<u>2,114,318</u>	<u>2,219,936</u>	<u>2,331,044</u>	<u>2,447,932</u>
Revenue Over (Under) Appropriations	611,463	583,564	586,980	620,863	611,250	598,291	581,615	560,824	535,503	505,177
Reserve for Liability on Open Claims	<u>5,515,444</u>	<u>5,791,216</u>	<u>6,080,777</u>	<u>6,384,816</u>	<u>6,704,057</u>	<u>7,039,260</u>	<u>7,391,223</u>	<u>7,760,784</u>	<u>8,148,823</u>	<u>8,556,264</u>
Other Finance Source										
Transfers In										
Transfers Out			800,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Fund Balance 6/30	<u>\$ 747,645</u>	<u>\$ 1,055,437</u>	<u>\$ 552,856</u>	<u>\$ 619,680</u>	<u>\$ 661,689</u>	<u>\$ 674,777</u>	<u>\$ 654,429</u>	<u>\$ 595,692</u>	<u>\$ 493,156</u>	<u>\$ 340,892</u>

Notes:

Interest rate @ 3.5% FY2007-2008, 4% FY2009, 5% FY2010-2016
 Operations and Insurance inflated @ 3% per year.
 Medical benefits/payments for FY2006 estimated to be FY2005 actual inflated by compromised Health rates for FY2006.
 Medical benefits/payments based on revised FY 2006 inflated by Compromised Health Rates.
 Reserves for Liability based on open claims per FY05 CAFR inflated at 5% per year.
 Transfer In during FY 2005 from the Liability Fund repaid in FY 2009.
 Transfer Out beginning FY2010 to Benefits Reserve
 Includes adjustment to service fees set at approximately 75% of State Fund Rate.

**CITY OF CONCORD
LIABILITY FUND (620)
TEN-YEAR PROJECTION
FOR THE YEAR ENDING JUNE 30, 2007**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 949,064	\$ 731,526	\$ 639,116	\$ 1,351,335	\$ 1,280,406	\$ 1,191,553	\$ 1,084,764	\$ 956,676	\$ 810,826	\$ 636,877
Add Revenues:										
Interest	47,534	39,980	58,052	88,232	84,701	80,281	75,008	68,639	61,374	52,542
Service Fees	1,316,195	1,344,496	1,373,486	1,403,191	1,432,630	1,463,799	1,498,240	1,533,056	1,569,197	1,600,578
Total Revenue	<u>1,363,729</u>	<u>1,384,476</u>	<u>1,431,538</u>	<u>1,491,423</u>	<u>1,517,331</u>	<u>1,544,080</u>	<u>1,573,248</u>	<u>1,601,695</u>	<u>1,630,571</u>	<u>1,653,120</u>
Less Appropriations:										
Debt Service	437,398	439,378	440,225	439,903	438,530	436,078	437,387	432,329	435,830	
Premium Payments	499,550	514,537	529,973	545,872	562,248	579,115	596,489	614,383	632,815	651,799
JPA ERMA Assessment	146,250									
Claims and Judgments	498,069	522,972	549,121	576,577	605,406	635,676	667,460	700,833	735,875	772,669
Total Appropriations	<u>1,581,267</u>	<u>1,476,887</u>	<u>1,519,319</u>	<u>1,562,352</u>	<u>1,606,184</u>	<u>1,650,869</u>	<u>1,701,336</u>	<u>1,747,545</u>	<u>1,804,520</u>	<u>1,424,468</u>
Revenue Over (Under) Appropriations	(217,538)	(92,411)	(87,781)	(70,929)	(88,853)	(106,789)	(128,088)	(145,850)	(173,949)	228,652
Liability on Open Claims	481,552	495,999	510,879	526,205	541,991	558,251	574,999	592,249	610,016	628,316
Other Finance Source										
Transfers In			800,000							
Transfers Out										
Total Other Finance Source	0	0	800,000	0	0	0	0	0	0	0
Fund Balance 6/30	<u>\$ 249,974</u>	<u>\$ 143,117</u>	<u>\$ 840,456</u>	<u>\$ 754,201</u>	<u>\$ 649,562</u>	<u>\$ 526,513</u>	<u>\$ 381,677</u>	<u>\$ 218,577</u>	<u>\$ 26,861</u>	<u>\$ 237,212</u>

Notes:

Claims, judgment and liability on open claims based on actuarial.
Final debt service payment scheduled for FY 2015.
Transfer to Workers' Compensation Fund repaid in FY 2009.

**CITY OF CONCORD
FLEET MAINTENANCE
OPERATIONS (FUND 633)
FOR THE YEAR ENDING JUNE 30, 2007**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 481,141	\$ 204,645	\$ 25,505	\$ 33,595	\$ 64,913	\$ 52,474	\$ 71,628	\$ 72,159	\$ 69,416	\$ 62,143
Add Revenues:										
Interest	10,555	2,410	0	0	0	0	0	0	0	0
Service Fees	1,233,671	1,374,904	1,392,567	1,456,902	1,456,698	1,533,770	1,562,867	1,609,746	1,658,012	1,707,753
Other Revenues	72,100	90,000	92,700	95,481	98,345	101,295	104,334	107,464	110,688	114,009
Total Revenue	1,316,326	1,467,314	1,485,267	1,552,383	1,555,043	1,635,065	1,667,201	1,717,210	1,768,700	1,821,762
Less Appropriations:										
Fleet Maintenance	1,592,822	1,646,454	1,692,177	1,736,065	1,782,482	1,830,911	1,881,670	1,934,953	1,990,973	2,051,170
Total Appropriations	1,592,822	1,646,454	1,692,177	1,736,065	1,782,482	1,830,911	1,881,670	1,934,953	1,990,973	2,051,170
Revenues Over (Under) Appropriations	(276,496)	(179,140)	(206,910)	(183,682)	(227,439)	(195,846)	(214,469)	(217,743)	(222,273)	(229,408)
Other Financing Sources										
Other Transfer	0	0	215,000	215,000	215,000	215,000	215,000	215,000	215,000	215,000
Transfers In (Out)-Replace.	0	0	0	0	0	0	0	0	0	0
Total Financing Sources(Uses)	0	0	215,000	215,000	215,000	215,000	215,000	215,000	215,000	215,000
Fund Balance 6/30	\$ 204,645	\$ 25,505	\$ 33,595	\$ 64,913	\$ 52,474	\$ 71,628	\$ 72,159	\$ 69,416	\$ 62,143	\$ 47,735

Notes:

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 41.
Includes additional other revenues in FY2008 for new maintenance contracts.
Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.
Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases. Post-retirement health expenses include adjustment for GASB No. 45.
Non-labor operating expenditures for FY 2007 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.
Includes internal service fund charges for vehicles, computer and office equipment and buildings.

CITY OF CONCORD
FLEET MAINTENANCE
REPLACEMENT (FUND 633)
FOR THE YEAR ENDING JUNE 30, 2007

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 364,796	\$ 386,917	\$ 247,598	\$ 266,289	\$ 91,451	\$ 58,182	\$ 108,670	\$ 310,905	\$ 614,038	\$ 807,146
Add:										
Interest	12,929	10,913	6,841	2,628	0	0	4,136	16,462	28,565	39,796
Service Fees	811,192	689,768	845,850	650,534	645,731	706,488	720,099	734,671	749,543	764,535
Total Revenue	<u>824,121</u>	<u>700,681</u>	<u>852,691</u>	<u>653,162</u>	<u>645,731</u>	<u>706,488</u>	<u>724,235</u>	<u>751,133</u>	<u>778,108</u>	<u>804,331</u>
Less:										
Materials Management					20,000			30,000		
Parks/Recreation Admin.	53,000	19,000	56,000	23,000	40,000	30,000	65,000	30,000	35,000	40,000
Parks	140,000	155,000	150,000	165,000	158,000	180,000	124,000	60,000	125,000	75,000
Fleet Management				88,000				70,000	72,000	
Building Mgmt.	25,000	76,000	85,000	78,000	90,000	88,000	30,000	24,000	24,000	24,000
Infrastructure Maintenance	72,000	98,000	135,000	95,000	110,000	115,000	85,000	52,000	125,000	130,000
Transportation	82,000		55,000	21,000	30,000	16,000	24,000		18,000	
Engineering	57,000	20,000	21,000	54,000	21,000	30,000		22,000		
Building	38,000	19,000	20,000	63,000						44,000
Neighborhood Pres.			20,000	20,000	21,000	42,000				27,000
Community Services		20,000		42,000			23,000			25,000
Police Administration		40,000	40,000	54,000	20,000		23,000		24,000	25,000
Police Field Operations	270,000	300,000	302,000	305,000	315,000	320,000	325,000	330,000	340,000	355,000
Police Investigations	65,000	93,000	115,000	70,000	104,000	85,000	73,000	80,000	72,000	42,000
Total Replacement	<u>802,000</u>	<u>840,000</u>	<u>999,000</u>	<u>1,078,000</u>	<u>929,000</u>	<u>906,000</u>	<u>772,000</u>	<u>698,000</u>	<u>835,000</u>	<u>787,000</u>
Revenue Over (Under)										
Appropriation	22,121	(139,319)	(146,309)	(424,838)	(283,269)	(199,512)	(47,765)	53,133	(56,892)	17,331
Contingency Reserve	48,120	50,400	59,940	64,680	55,740	54,360	46,320	41,880	50,100	47,220
Other Financing Sources										
Other Funding Sources			165,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Transfers In (Out)-Operations										
Total Financing Sources(Uses)	<u>0</u>	<u>0</u>	<u>165,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
Fund Balance 6/30	<u>\$ 338,797</u>	<u>\$ 197,198</u>	<u>\$ 206,349</u>	<u>\$ 26,771</u>	<u>\$ 2,442</u>	<u>\$ 54,310</u>	<u>\$ 264,585</u>	<u>\$ 572,158</u>	<u>\$ 757,046</u>	<u>\$ 1,027,257</u>

**CITY OF CONCORD
INFORMATION TECHNOLOGY
OPERATIONS (FUND 634)
FOR THE YEAR ENDING JUNE 30, 2007**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 1,048,529	\$ 568,768	\$ 365,922	\$ 272,640	\$ 292,553	\$ 369,987	\$ 458,728	\$ 386,316	\$ 424,011	\$ 263,750
Add Revenues:										
Interest	27,816	0	12,521	11,082	16,160	20,213	20,611	19,764	16,775	7,721
Service Fees	2,463,599	2,381,830	2,549,966	2,760,682	2,913,548	3,030,468	2,982,762	3,213,935	3,148,043	3,242,199
Total Revenue	<u>2,491,915</u>	<u>2,382,330</u>	<u>2,562,987</u>	<u>2,772,264</u>	<u>2,930,208</u>	<u>3,051,181</u>	<u>3,003,873</u>	<u>3,234,199</u>	<u>3,165,318</u>	<u>3,250,420</u>
Less Appropriations:										
Operations	598,836	617,706	633,898	650,087	666,992	687,276	708,691	731,369	755,341	781,425
Network, Telecomm & Training	1,398,512	1,453,083	1,500,050	1,547,314	1,596,598	1,648,081	1,702,256	1,759,207	1,819,322	1,884,218
System, Programs & GIS	904,622	944,193	976,629	1,008,750	1,042,465	1,077,937	1,115,653	1,155,694	1,198,424	1,245,482
Equipment Leases/Maint.	69,706	70,194	70,692	71,200	71,718	74,146	74,685	75,234	77,491	75,234
Total Appropriations	<u>2,971,676</u>	<u>3,085,176</u>	<u>3,181,269</u>	<u>3,277,351</u>	<u>3,377,773</u>	<u>3,487,440</u>	<u>3,601,285</u>	<u>3,721,504</u>	<u>3,850,578</u>	<u>3,986,359</u>
Revenues Over (Under)										
Appropriations	<u>(479,761)</u>	<u>(702,846)</u>	<u>(618,282)</u>	<u>(505,087)</u>	<u>(447,565)</u>	<u>(436,259)</u>	<u>(597,412)</u>	<u>(487,305)</u>	<u>(685,260)</u>	<u>(735,939)</u>
Other Funding Sources										
Other Transfer	0	0	525,000	525,000	525,000	525,000	525,000	525,000	525,000	525,000
Transfer to/from Replacement	0	500,000	0	0	0	0	0	0	0	0
Total Other Funding Sources	<u>0</u>	<u>500,000</u>	<u>525,000</u>	<u>525,000</u>	<u>525,000</u>	<u>525,000</u>	<u>525,000</u>	<u>525,000</u>	<u>525,000</u>	<u>525,000</u>
Fund Balance 6/30	<u>\$ 568,768</u>	<u>\$ 365,922</u>	<u>\$ 272,640</u>	<u>\$ 292,553</u>	<u>\$ 369,987</u>	<u>\$ 458,728</u>	<u>\$ 386,316</u>	<u>\$ 424,011</u>	<u>\$ 263,750</u>	<u>\$ 52,812</u>

Notes:

Notes:

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 41.
Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.
Includes the transfer of two positions from City Management completely funded by service fees.
Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases. Post-retirement health expenses include adjustment for GASB No. 45.
Non-labor operating expenditures for FY 2007 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.
Includes internal service fund charges for vehicles, computer and office equipment and buildings.

**CITY OF CONCORD
INFORMATION TECHNOLOGY
REPLACEMENT (FUND 634)
FOR THE YEAR ENDING JUNE 30, 2007**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 408,777	\$ 791,651	\$ 199,837	\$ 493,547	\$ 1,231,679	\$ 1,570,157	\$ 1,858,279	\$ 2,433,438	\$ 2,756,721	\$ 3,505,964
Add:										
Interest	20,748	24,467	6,515	33,224	58,885	72,352	94,594	116,372	142,469	133,210
Srv. Fees - IT Replacement	938,183	967,241	1,196,318	1,020,672	834,972	631,718	772,292	787,707	803,430	819,502
Srv. Fees - Equip. Replacement	69,064	143,886	71,138	73,060	97,542	172,014	123,366	128,901	131,470	134,099
Total Service Fees	<u>1,027,995</u>	<u>1,135,594</u>	<u>1,273,971</u>	<u>1,126,956</u>	<u>991,399</u>	<u>876,084</u>	<u>990,252</u>	<u>1,032,980</u>	<u>1,077,369</u>	<u>1,086,811</u>
Less:										
Technology Replacement	458,321	540,468	1,164,061	570,324	787,521	719,462	592,553	798,802	511,926	888,218
Police CAD/RMS Replace.	0	500,000	0	0	0	0	0	0	0	1,500,000
Video Hard/Software Equip.	6,800	6,940	1,200	3,500	50,400	53,500	7,540	95,895	1,200	9,800
Police/Maint. Radio Replace.	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Total Replacement	<u>645,121</u>	<u>1,227,408</u>	<u>1,345,261</u>	<u>753,824</u>	<u>1,017,921</u>	<u>952,962</u>	<u>780,093</u>	<u>1,074,697</u>	<u>693,126</u>	<u>2,578,018</u>
Revenue Over (Under)										
Appropriation	382,874	(91,814)	(71,290)	373,132	(26,522)	(76,878)	210,159	(41,717)	384,243	(1,491,207)
Other Funding Sources										
Other Transfer	0	0	365,000	365,000	365,000	365,000	365,000	365,000	365,000	365,000
Transfer to/from Operations	0	(500,000)	0	0	0	0	0	0	0	0
Total Other Funding Sources	<u>0</u>	<u>(500,000)</u>	<u>365,000</u>	<u>365,000</u>	<u>365,000</u>	<u>365,000</u>	<u>365,000</u>	<u>365,000</u>	<u>365,000</u>	<u>365,000</u>
Contingency Reserve	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>
Fund Balance 6/30	<u>\$ 716,651</u>	<u>\$ 124,837</u>	<u>\$ 418,547</u>	<u>\$ 1,156,679</u>	<u>\$ 1,495,157</u>	<u>\$ 1,783,279</u>	<u>\$ 2,358,438</u>	<u>\$ 2,681,721</u>	<u>\$ 3,430,964</u>	<u>\$ 2,304,757</u>

**CITY OF CONCORD
BUILDING MAINTENANCE
OPERATIONS
FOR THE YEAR ENDING JUNE 30, 2007**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 114,449	\$ 218,251	\$ 277,201	\$ 215,436	\$ 348,859	\$ 229,761	\$ 208,406	\$ 256,600	\$ 173,244	\$ 125,835
Add Revenues:										
Interest	5,722	8,521	9,660	13,763	14,113	10,687	11,342	10,484	7,295	3,928
Service Fees	3,253,519	3,343,391	3,344,192	3,650,935	3,519,382	3,747,825	3,951,297	3,962,905	4,152,993	4,277,578
Total Revenue	<u>3,259,241</u>	<u>3,351,912</u>	<u>3,353,852</u>	<u>3,664,698</u>	<u>3,533,495</u>	<u>3,758,512</u>	<u>3,962,639</u>	<u>3,973,389</u>	<u>4,160,288</u>	<u>4,281,506</u>
Less Appropriations:										
Building Maintenance	2,555,075	2,653,385	2,744,123	2,828,888	2,917,724	3,010,868	3,109,265	3,213,253	3,323,460	3,443,349
Custodial Services	870,364	909,577	941,494	972,387	1,004,869	1,038,999	1,075,180	1,113,492	1,154,237	1,198,776
Total Appropriations	<u>3,425,439</u>	<u>3,562,962</u>	<u>3,685,617</u>	<u>3,801,275</u>	<u>3,922,593</u>	<u>4,049,867</u>	<u>4,184,445</u>	<u>4,326,745</u>	<u>4,477,697</u>	<u>4,642,125</u>
Revenues Over (Under)										
Appropriations	(166,198)	(211,050)	(331,765)	(136,577)	(389,098)	(291,355)	(221,806)	(353,356)	(317,409)	(360,619)
Other Financing Sources										
Other Transfer	270,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000	270,000
Transfers In (Out)-Replace.	0	0	0	0	0	0	0	0	0	0
Total Financing Sources(Uses)	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>	<u>270,000</u>
Fund Balance 6/30	<u>\$ 218,251</u>	<u>\$ 277,201</u>	<u>\$ 215,436</u>	<u>\$ 348,859</u>	<u>\$ 229,761</u>	<u>\$ 208,406</u>	<u>\$ 256,600</u>	<u>\$ 173,244</u>	<u>\$ 125,835</u>	<u>\$ 35,216</u>

Notes:

Meets all standards contained in the Budget and Fiscal Policy adopted by Council. This policy can be found on page 41.
 Salaries and benefits have been budgeted per current labor agreements adjusted for step increases and assuming a full staffing level.
 Employee benefits expenses for medical insurance and retirement reflect recent higher than CPI increases. Post-retirement health expenses include adjustment for GASB No. 45.
 Non-labor operating expenditures for FY 2007 and the remainder of the 10-Year planning period, depending on the category, include increases between 2 and 3% for inflation.
 Includes internal service fund charges for vehicles, computer and office equipment and buildings.

**CITY OF CONCORD
BUILDING MAINTENANCE
REPLACEMENT
FOR THE YEAR ENDING JUNE 30, 2007**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Fund Balance 7/01	\$ 73,521	\$ 107,370	\$ 526,323	\$ 398,188	\$ 500,622	\$ 338,150	\$ 561,766	\$ 333,774	\$ 399,151	\$ 211,977
Add Revenues:										
Interest	3,111	10,899	18,128	21,922	20,458	21,949	21,842	17,876	14,906	7,062
Service Fees	697,380	748,817	411,353	605,151	572,015	637,802	555,358	664,933	677,734	691,526
Total Revenue	<u>700,491</u>	<u>759,716</u>	<u>429,481</u>	<u>627,073</u>	<u>592,473</u>	<u>659,751</u>	<u>577,200</u>	<u>682,809</u>	<u>692,640</u>	<u>698,588</u>
Less Appropriations:										
Capital Project										
Building Replacement	666,642	340,763	557,616	524,639	754,945	436,135	805,192	617,432	879,814	832,995
Total Appropriations	<u>666,642</u>	<u>340,763</u>	<u>557,616</u>	<u>524,639</u>	<u>754,945</u>	<u>436,135</u>	<u>805,192</u>	<u>617,432</u>	<u>879,814</u>	<u>832,995</u>
Revenues Over (Under)										
Expenditures	33,849	418,953	(128,135)	102,434	(162,472)	223,616	(227,992)	65,377	(187,174)	(134,407)
Contingency Reserve	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>
Other Financing Sources										
Other Transfer										
Transfers In (Out)-Operations	0	0	0	0	0	0	0	0	0	0
Total Financing Sources(Uses)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance 6/30	<u>\$ 47,370</u>	<u>\$ 466,323</u>	<u>\$ 338,188</u>	<u>\$ 440,622</u>	<u>\$ 278,150</u>	<u>\$ 501,766</u>	<u>\$ 273,774</u>	<u>\$ 339,151</u>	<u>\$ 151,977</u>	<u>\$ 17,570</u>

The Communion Bridge dedication plaque recognizes twenty years of friendship between the City of Concord and our Sister City Kitakami.



The Library is the home of the City of Concord's half of the Communion Bridge. The other half of the bridge is located in Kitakami, Japan, our Sister City.

